

# Strategies

Final workshop of the DISTILLATE programme  
European Economic and Social Committee

Brussels

Wednesday 27<sup>th</sup> February 2008

Peter Jones

UCL

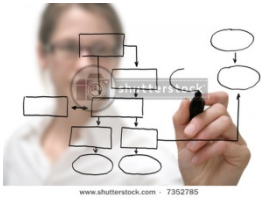
# Contents

- A. Improved indicators for sustainable transport and land use planning
- B. Generating strategic options and exploring distributional impacts
- C. Strategic modelling: MARS policy simulation and optimisation

# **A: Improved Indicators for Sustainable Transport & Land Use Planning**



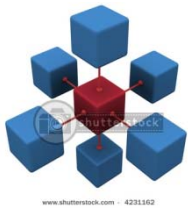
# 3 Best Practice Guides



1. Designing a monitoring strategy



2. Advice on selecting indicators

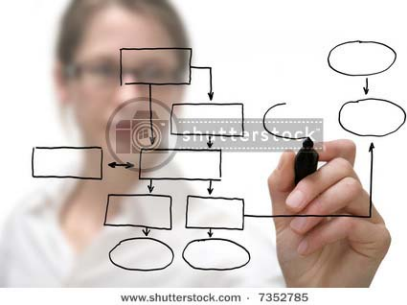


3. Monitoring across sectors & spatial levels



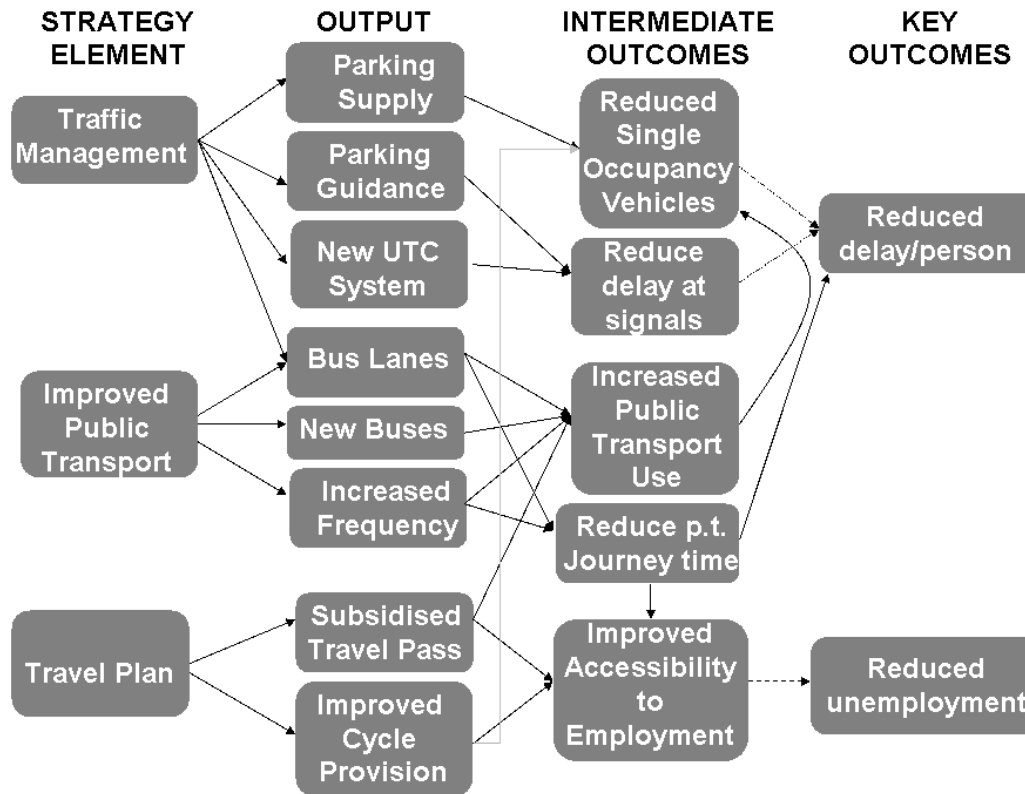
# 1. Designing a monitoring strategy

- How to establish/review/use a monitoring framework
  - The types of indicators you can measure
  - What you can use monitoring for
  - How to fit monitoring together
  - How to prioritise what to monitor
  - How the guide has been used

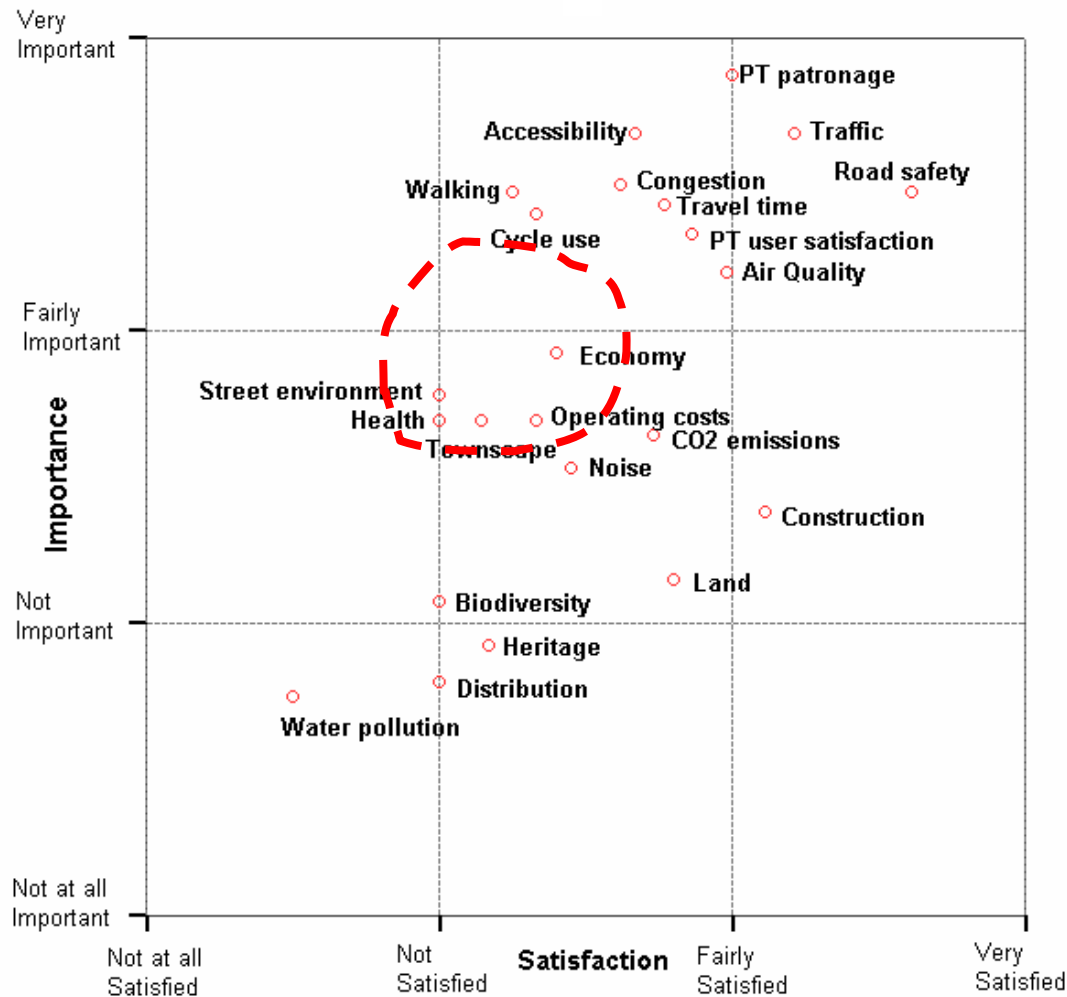


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# Designing a monitoring strategy



# 2. Advice on selecting indicators

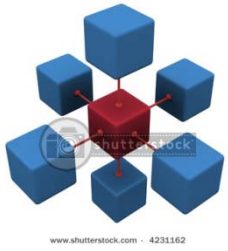






# Advice on selecting indicators

- How do we identify & justify new indicators?
- Audit
  - Is it clearly defined?
  - Is the indicator largely controllable by management actions?
  - Is it measurable?
  - Will it respond to policy interventions in a reasonable time frame?
  - Is it easy to understand and communicate?
  - Issues of disaggregating, time series and targets



# 3. Monitoring across sectors & spatial levels

Advice on:

- When to standardise measurement
- What to standardise
- Importance of data management
- How to integrate with broader 'policy'
- Use of information in partnership working

# **B: Generating Strategic Options and Exploring Distributional Impacts**

# Four Option Generation Products

	Strategies	Schemes
'Inside' the box	Packages of urban measures [KonSULT]	Streetspace main road redesign (Bloxwich)
'Outside' the box	Accessibility Planning options (Barnsley Dearne)	Community space design (Blackpool)

# KonSULT:

## Generating Packages of Measures

- KonSULT is a web based knowledgebase
- Assesses potential contribution of over 40 transport and land use policy instruments, to achieving a range of objectives/ addressing problems
- Uses both a first principles assessment and review of case studies
- Provides information about previous applications of selected instruments

## Step 1

Uses information within KonSULT to assess each policy instrument, based on the criteria supplied by the user. Scores and then ranks each one.

## Step 2

Takes data from Step 1 and adds information on synergy or barriers to create potential packages of pairs of instruments.

# Input Criteria for Step 1

## KonSULT Option Generation Filter

This filter has been developed by the [Institute for Transport Studies, University of Leeds](#)

The filter allows users to create a list of ranked policy instruments based on individual search criteria

To start using the filter, select your user group and area type

SELECT USER GROUP

SELECT AREA TYPE

Decision Makers from National Organisations  
Decision Makers from Regional Organisations  
Local Authority Decision Makers

Any Area Type  
Town or City Centre  
Inner Suburb  
Outer Suburb  
District Centre  
Corridor  
Large Town or City >100K  
Small or Tourist Town <100K

CONTINUE

## Please select policy STRATEGY/STRATEGIES

You can assign weights (1 to 5) to indicate the relative importance of each category you have selected. 1 = low importance, 5 = high importance

Any Strategy

- 1 Reducing the need to travel
- 1 Reducing Car Use
- 1 Improving the Use of Road Space
- 1 Improving the use of Public Transport
- 1 Improving walking and cycling
- 1 Improving Freight

Back

Start over

RUN FILTER

Filter

Please select **PROBLEMS, OBJECTIVES OR INDICATORS.**

You can assign weights (1 to 5) to indicate the relative importance of each category you have selected. 1 = low importance, 5 = high importance

Objectives

- 1 Efficiency
- 1 Liveable streets
- 1 Protection of the environment
- 1 Equity and Social Inclusion
- 1 Safety
- 1 Economic Growth
- 1 Finance

Problems

- 1 Congestion
- 1 Community Impacts
- 1 Environmental Damage
- 1 Poor Accessibility
- 1 Social and Geographic disadvantaging
- 1 Accidents
- 1 Suppression of Economic Activity

Indicators

- 1 Congestion
- 1 Bus reliability
- 1 % of people who think it is easy and safe to walk in their area
- 1 CO2 emissions
- 1 Local pollution
- 1 Energy efficiency ( / trip )
- 1 Accessibility to key services
- 1 Average cost of journey
- 1 Mode share walk
- 1 Mode share cycle
- 1 Safety
- 1 Regional GDP

Back

Start over

CONTINUE

# Example Output Step 1

## Ranked policy instruments based on individual search criteria

Code	Instrument	Score	Cost	Presentation Options
607	Road pricing	81.82	neutral	
102	Development Densities Mix	63.64	high	Number of policy instruments: <input type="text" value="42"/>
403	ITS	61.82	high	Minimum score: <input type="text" value="-100"/>
402	UTC	58.18	medium	Show only instruments with cost: <input type="text" value="All"/>
305	Light Rail Systems	49.09	high	Show only instruments of type: <input type="text" value="All"/>
301	Park & Ride	49.09	high	Sort instruments by: <input type="text" value="Score"/>
412	Lorry Fleet Management	47.27	medium	
100	PT Focused Development	47.27	high	
406	Regulatory Restrictions	45.45	low	
201	Company Travel Plans	43.64	medium	
303	New Rail Stations	43.64	high	
413	Bus Fleet Management Systems	41.82	medium	
405	Parking Controls	40.00	low	
604	Fare levels (decrease)	40.00	medium	
306	Cycle Routes	40.00	high	
400	Accident Remedial	40.00	medium	
600	Private parking charges	36.36	neutral	
205	Ride Sharing	36.36	medium	
300	Guided Bus	36.36	high	



## Step 2 (Packages)

- .xls spreadsheet model
- Uses output from step 1
- Individual can select / unselect the indicators to be included in packages
- It creates a ranking of pairs of indicators using the combined score of the two policy instruments from step 1 and then modifies this score using either the synergy or barrier matrices

# Example Output Step 2



Option Generator output (OG v1.30 ~ file saved 13/09/2007 09:33:00)

KonSULT input file: optgen.txt

Interaction matrix file: c\_matrix1.csv

Policy instruments selected: 9

Unique combinations: 36

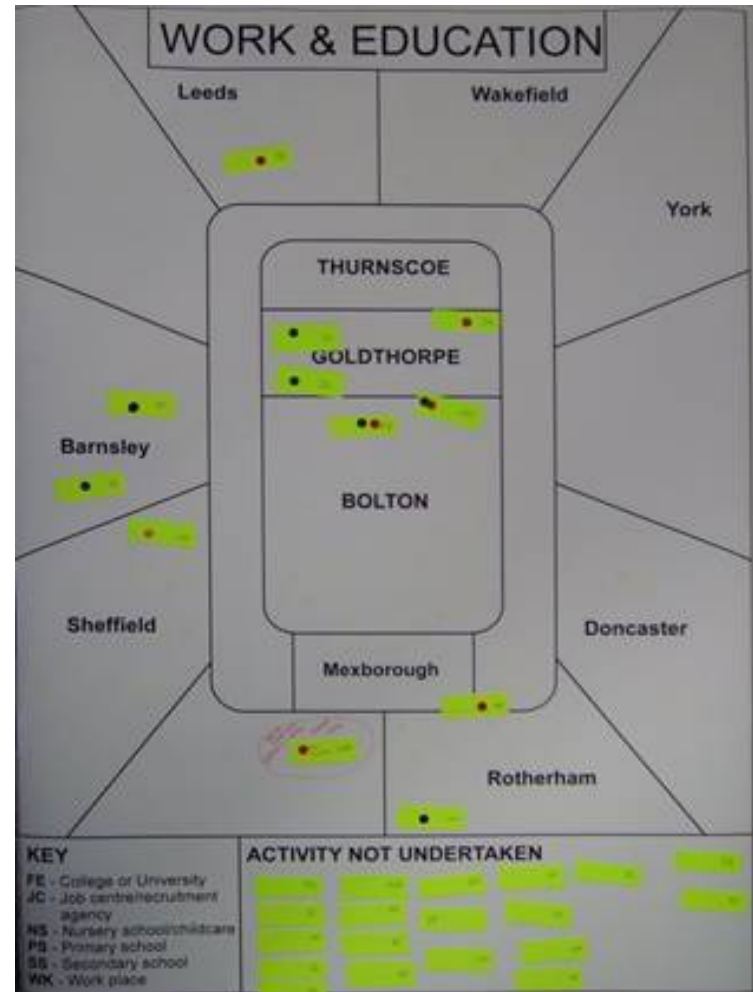
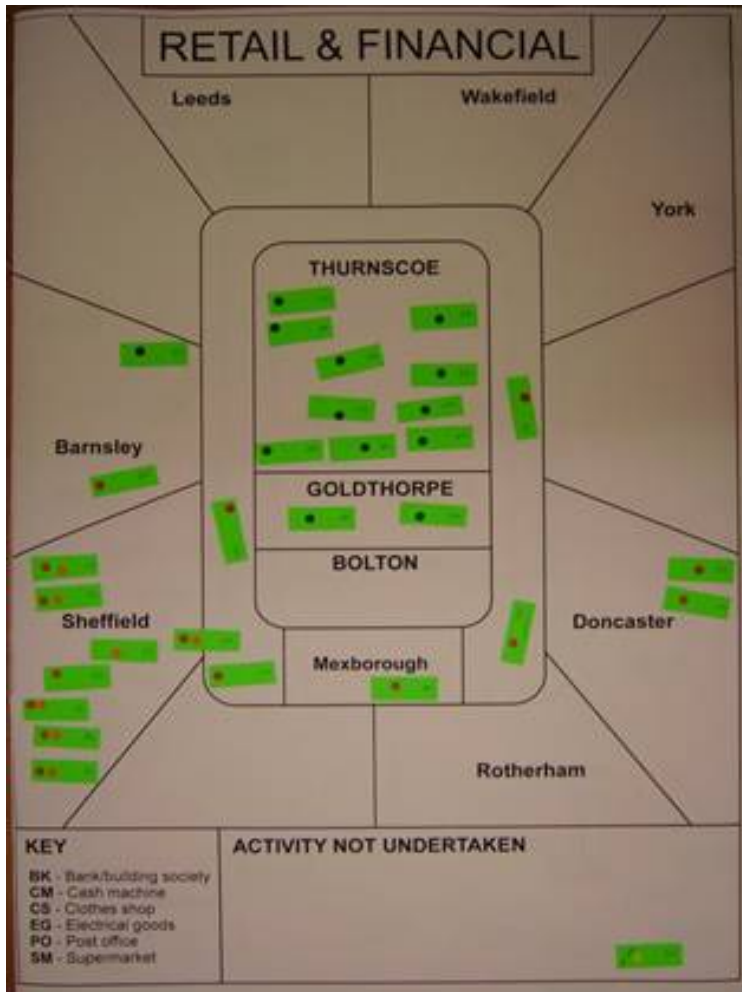
Rank	Combin	Instrument1	Score1	Cost1	Rank1	Category1	Instrument2	Score2	Cost2	Rank2	Category2	Combin-ed Score	Matrix Score	Total Score
1	403&607	ITS	61.82	high	3	Management	Road pricing	81.82	neutral	1	Pricing	143.64	-5	138.64
2	402&607	UTC	58.18	medium	4	Management	Road pricing	81.82	neutral	1	Pricing	140	-5	135
3	102&607	Development Densities Mix	63.64	high	2	Land Use	Road pricing	81.82	neutral	1	Pricing	145.46	-20	125.46
4	412&607	Lorry Fleet Management	47.27	medium	8	Management	Road pricing	81.82	neutral	1	Pricing	129.09	-5	124.09
5	406&607	Regulatory Restrictions	45.45	low	9	Management	Road pricing	81.82	neutral	1	Pricing	127.27	-5	122.27
6	305&607	Light Rail Systems	49.09	high	6	Infrastructure	Road pricing	81.82	neutral	1	Pricing	130.91	-10	120.91
7	201&607	Company Travel Plans	43.64	medium	10	Attitudes	Road pricing	81.82	neutral	1	Pricing	125.46	-10	115.46
8	100&607	PT Focused Development	47.27	high	7	Land Use	Road pricing	81.82	neutral	1	Pricing	129.09	-20	109.09
9	102&403	Development Densities Mix	63.64	high	2	Land Use	ITS	61.82	high	3	Management	125.46	-20	105.46
10	102&402	Development Densities Mix	63.64	high	2	Land Use	UTC	58.18	medium	4	Management	121.82	-20	101.82
11	305&403	Light Rail Systems	49.09	high	6	Infrastructure	ITS	61.82	high	3	Management	110.91	-10	100.91
12	305&402	Light Rail Systems	49.09	high	6	Infrastructure	UTC	58.18	medium	4	Management	107.27	-10	97.27
13	201&403	Company Travel Plans	43.64	medium	10	Attitudes	ITS	61.82	high	3	Management	105.46	-10	95.46
14	102&305	Development Densities Mix	63.64	high	2	Land Use	Light Rail Systems	49.09	high	6	Infrastructure	112.73	-20	92.73
15	201&402	Company Travel Plans	43.64	medium	10	Attitudes	UTC	58.18	medium	4	Management	101.82	-10	91.82
16	102&412	Development Densities Mix	63.64	high	2	Land Use	Lorry Fleet Management	47.27	medium	8	Management	110.91	-20	90.91
17	402&403	UTC	58.18	medium	4	Management	ITS	61.82	high	3	Management	120	-30	90
18	100&403	PT Focused Development	47.27	high	7	Land Use	ITS	61.82	high	3	Management	109.09	-20	89.09
19	102&406	Development Densities Mix	63.64	high	2	Land Use	Regulatory Restrictions	45.45	low	9	Management	109.09	-20	89.09
20	102&201	Development Densities Mix	63.64	high	2	Land Use	Company Travel Plans	43.64	medium	10	Attitudes	107.28	-20	87.28
21	305&412	Light Rail Systems	49.09	high	6	Infrastructure	Lorry Fleet Management	47.27	medium	8	Management	96.36	-10	86.36
22	100&402	PT Focused Development	47.27	high	7	Land Use	UTC	58.18	medium	4	Management	105.45	-20	85.45
23	305&406	Light Rail Systems	49.09	high	6	Infrastructure	Regulatory Restrictions	45.45	low	9	Management	94.54	-10	84.54
24	201&305	Company Travel Plans	43.64	medium	10	Attitudes	Light Rail Systems	49.09	high	6	Infrastructure	92.73	-10	82.73
25	100&102	PT Focused Development	47.27	high	7	Land Use	Development Densities Mix	63.64	high	2	Land Use	110.91	-30	80.91
26	201&412	Company Travel Plans	43.64	medium	10	Attitudes	Lorry Fleet Management	47.27	medium	8	Management	90.91	-10	80.91
27	201&406	Company Travel Plans	43.64	medium	10	Attitudes	Regulatory Restrictions	45.45	low	9	Management	89.09	-10	79.09
28	403&412	ITS	61.82	high	3	Management	Lorry Fleet Management	47.27	medium	8	Management	109.09	-30	79.09
29	403&406	ITS	61.82	high	3	Management	Regulatory Restrictions	45.45	low	9	Management	107.27	-30	77.27
30	100&305	PT Focused Development	47.27	high	7	Land Use	Light Rail Systems	49.09	high	6	Infrastructure	96.36	-20	76.36
31	402&412	UTC	58.18	medium	4	Management	Lorry Fleet Management	47.27	medium	8	Management	105.45	-30	75.45
32	100&412	PT Focused Development	47.27	high	7	Land Use	Lorry Fleet Management	47.27	medium	8	Management	94.54	-20	74.54
33	402&406	UTC	58.18	medium	4	Management	Regulatory Restrictions	45.45	low	9	Management	103.63	-30	73.63
34	100&406	PT Focused Development	47.27	high	7	Land Use	Regulatory Restrictions	45.45	low	9	Management	92.72	-20	72.72
35	100&201	PT Focused Development	47.27	high	7	Land Use	Company Travel Plans	43.64	medium	10	Attitudes	90.91	-20	70.91
36	406&412	Regulatory Restrictions	45.45	low	9	Management	Lorry Fleet Management	47.27	medium	8	Management	92.72	-30	62.72

# Accessibility Planning Options

Development of several techniques:

- To assist with problem diagnosis as well as option identification
- Some designed for use with local residents
- Others designed for application by sector professionals
- Includes consideration of distributional impacts

# Resident Discussion Groups: Existing Access Patterns



# Resident Discussion Groups: Exploring Options





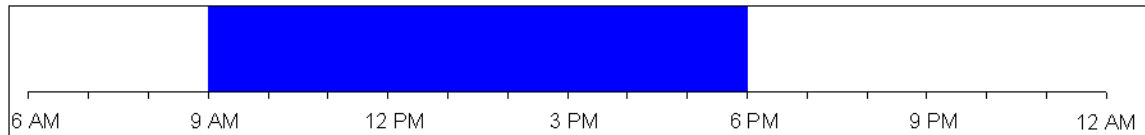
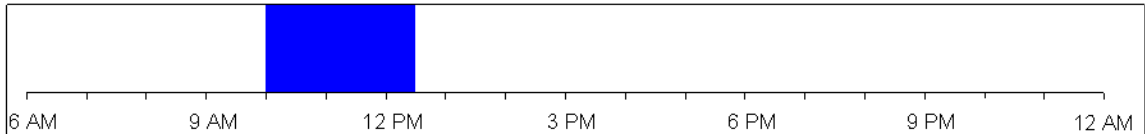
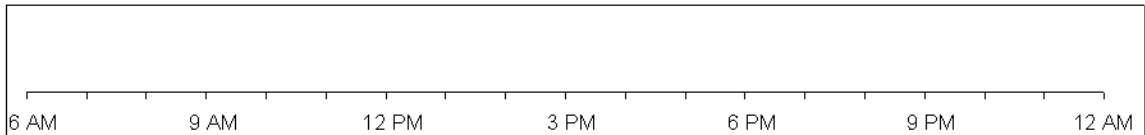
# Professional Workshops: Investigating Spatial Strategies



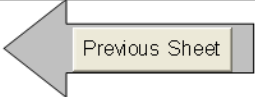





# Defining Type of Service Provision

<b>What</b>	<b>Hospital Outpatients</b>
-------------	-----------------------------

<b>Where</b>	At Home	Home Service/Delivery	<input type="radio"/>
		Telephone/ Internet	<input type="radio"/>
	In Villages	Mobile Service	<input type="radio"/>
		Local Service	<input type="radio"/>
	In Wider Area	Direct Public Transport Access	<input type="radio"/>
		Public Transport Access via Interchange	<input checked="" type="radio"/>

<b>When</b>	<b>Monday-Friday</b> <input type="button" value="Add service"/> <input type="button" value="Reset"/>	 <p>Timeline showing service provision from 9 AM to 6 PM on Monday-Friday.</p>
	<b>Saturday</b> <input type="button" value="Add service"/> <input type="button" value="Reset"/>	 <p>Timeline showing service provision from 10 AM to 12 PM on Saturday.</p>
	<b>Sunday</b> <input type="button" value="Add service"/> <input type="button" value="Reset"/>	 <p>Timeline showing no service provision on Sunday.</p>

# General Problems Relating to Residential Location

	At Home	In Villages	Wider Area		
			Direct Access by Public Transport	Access via Interchange by Public Transport	
Information, Quality and Availability					<div style="border: 1px solid red; padding: 5px;"> <p>Limited Availability of Local Fresh Food</p> <p>Add Access Issue   Clear List   Suggested Solutions </p> </div>
Walking and Street Environment					<div style="border: 1px solid red; padding: 5px;"> <p>Personal security concerns – groups hanging around</p> <p>Add Access Issue   Clear List   Suggested Solutions </p> </div>
Cost of Transport					<div style="border: 1px solid red; padding: 5px;"> <p>Can't use pass on different operators on same route</p> <p>Add Access Issue   Clear List   Suggested Solutions </p> </div>
Public Transport					<div style="border: 1px solid red; padding: 5px;"> <p>Low frequency Lack of evening services</p> <p>Add Access Issue   Clear List   Suggested Solutions </p> </div>
Interchanges					<div style="border: 1px solid red; padding: 5px;"> <p>Uncertainty about making connection</p> <p>Add Access Issue   Clear List   Suggested Solutions </p> </div>



# Solutions: Known Options

## Walking and Street Environment

Problems	Solution 1	Solution 2	Solution 3
Pavements not suitable for buggies and wheelchairs (too narrow or pavement parking)	Widen footways	Ban pavement parking and enforce	Designate priority walking routes, with better physical conditions, maintenance and enforcement
Cars drive too quickly on residential streets	Introduce physical speed reduction measures: speed humps, chicanes	Use of regulations: 20 mph speed limits, give way at junctions, park on alternate sides of street	Enforcement of speed limits
Unsafe crossing places at junctions	Provide informal crossing facilities: refuges, speed tables	Provide zebra, pelican or puffin crossings	
Unsafe crossing places at bus stops/stations	Provide informal crossing facilities: refuges, speed tables	Provide zebra, pelican or puffin crossings	Resite bus stops to safer locations
Personal security concerns – poor lighting	Improve lighting levels and colour	Remove potential hiding places and improve sight lines	
Personal security concerns – groups hanging around	Provide community wardens	Improve leisure facilities for young people	School sessions, to encourage more responsible behaviour

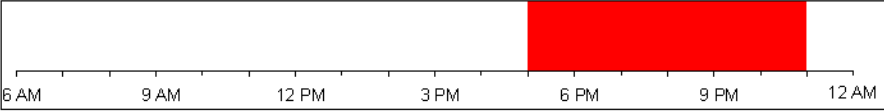
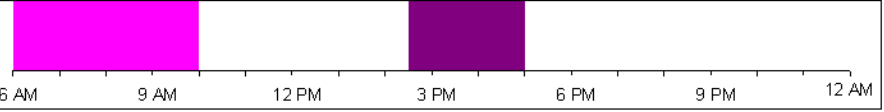
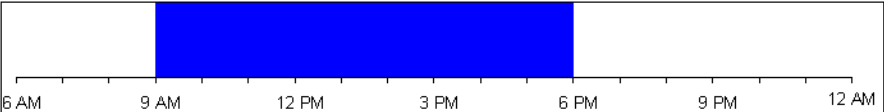
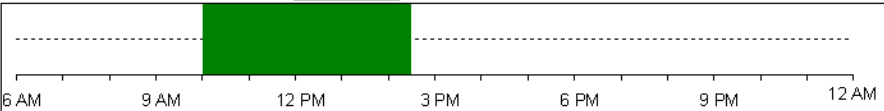
# Solutions: More Open Options

- Re-DEFINE types of services provided?
  - Align more closely to customer needs
- Re-LOCATE points of service delivery?
  - Become closer to customers/users
- Re-TIME patterns of service delivery?
  - Align with customer timing needs
- Re-FRESH services?
  - To improve quality
- CO-OPERATE with other agencies?
  - ‘Joined-up’, seamless service delivery, for better efficiency and effectiveness

# Distributional Impacts

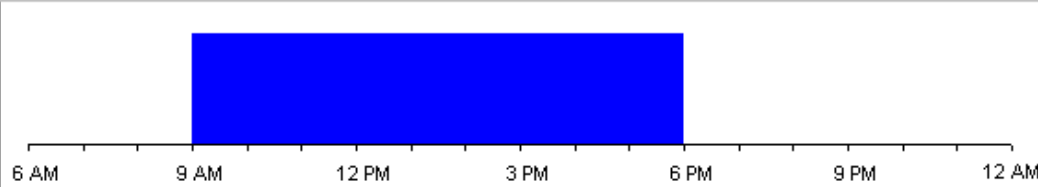
- For different groups of people
- For different residential locations/public transport service patterns
- For different sector agencies

# Constraints: Young Families

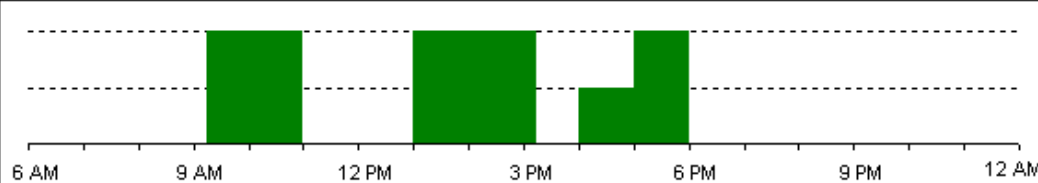
Monday to Friday		Type of constraint
<b>Personal Constraints</b> <input type="button" value="Add Constraint"/> <input type="button" value="Delete..."/>		<input type="checkbox"/> Shift work
<b>Child/Adult Care Constraints</b> <input type="button" value="Add Constraint"/> <input type="button" value="Delete..."/>		<input type="checkbox"/> Children to school <input type="checkbox"/> Children after school
<b>Service Hours</b>		
<b>Available Time</b>		<input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/> <input type="checkbox"/>

# Problems Relating to Location: Public Transport Timings

## Service Hours



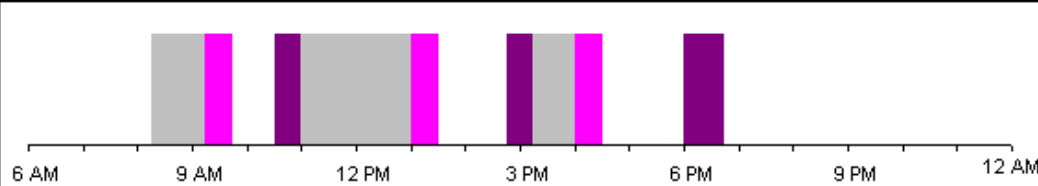
## Available Time



Unconstrained time

Time which is constrained by obstacles

## Transport Timings

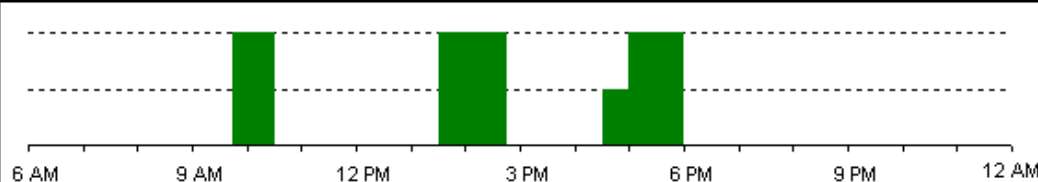


- Journey to service from home
- Journey from service to home
- Time covered by constraints

Add Details

Delete...

## Activity Time



Unconstrained time

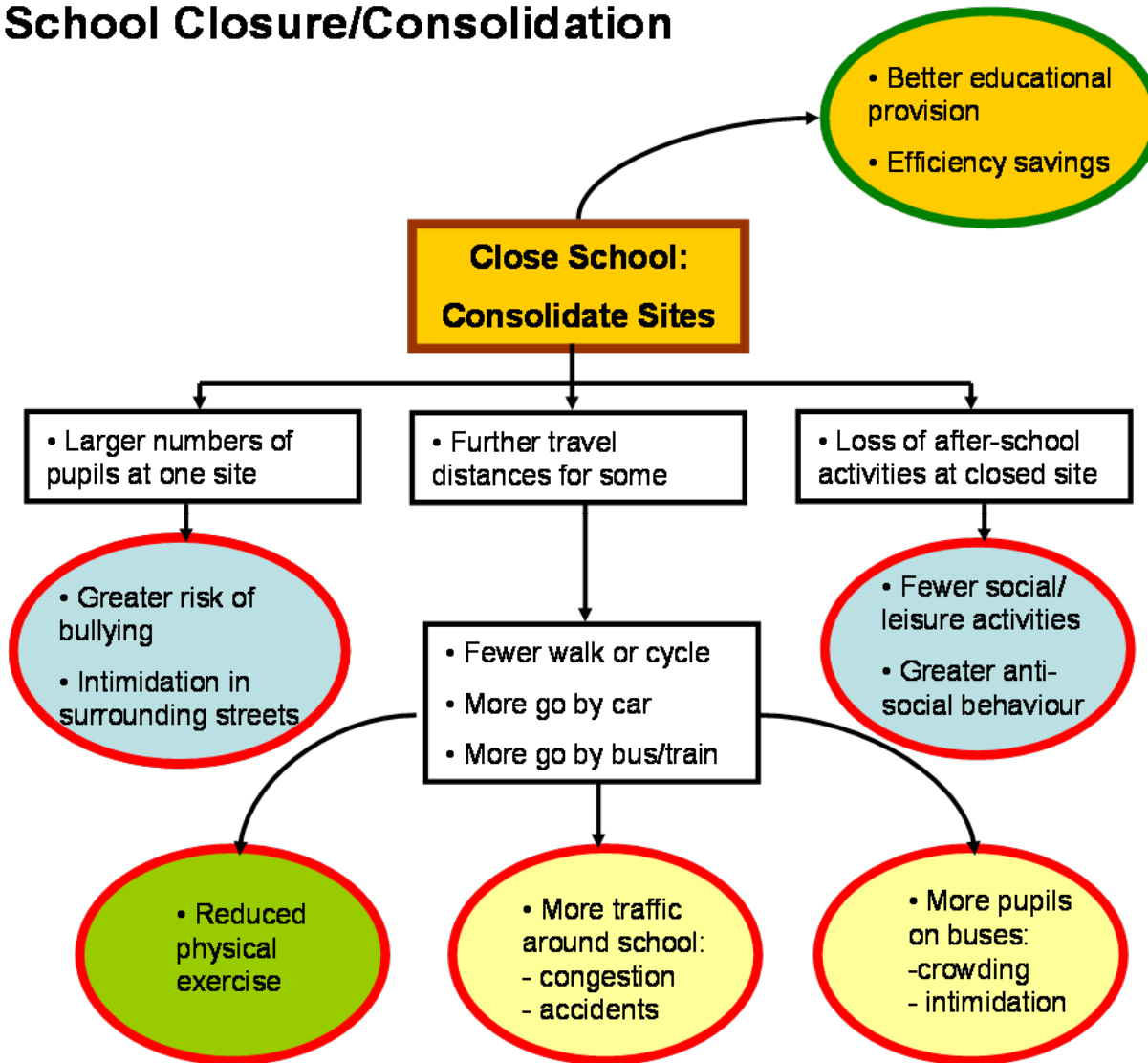
Time which is constrained by obstacles

# Distributional Impacts: Agencies

- Sectors work to tightly drawn targets, or profit seeking criteria
- Efficiency savings are sometimes based on externalising internal costs
- So, changes in service delivery patterns in one sector can have (negative) impacts on others

# Cross-sector Impacts

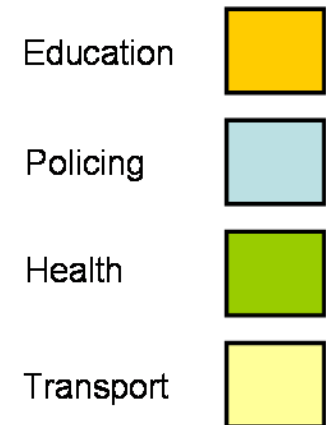
## School Closure/Consolidation



### KEY:



### SECTORS:



# **C: MARS Strategic Policy Simulation and Optimisation**

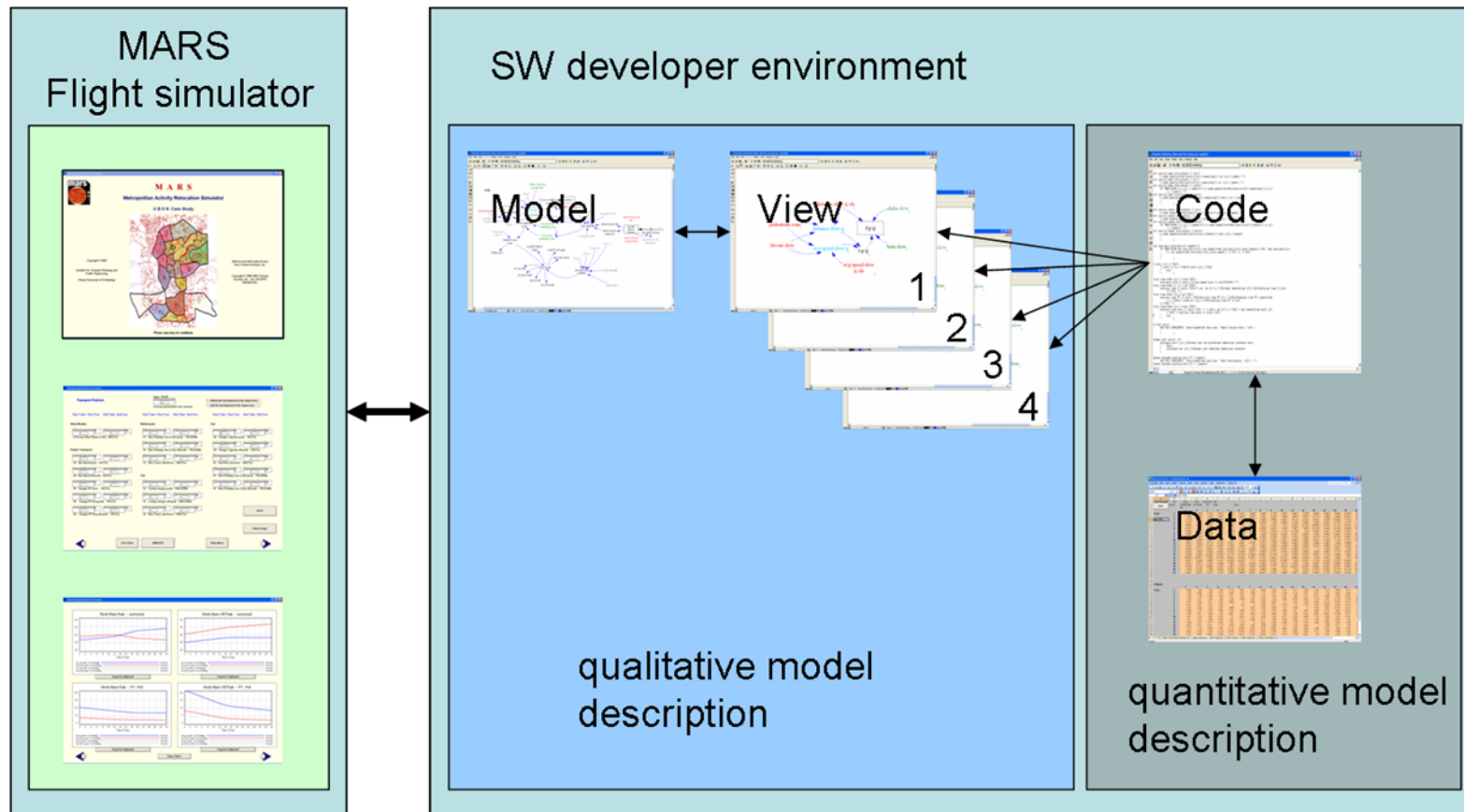




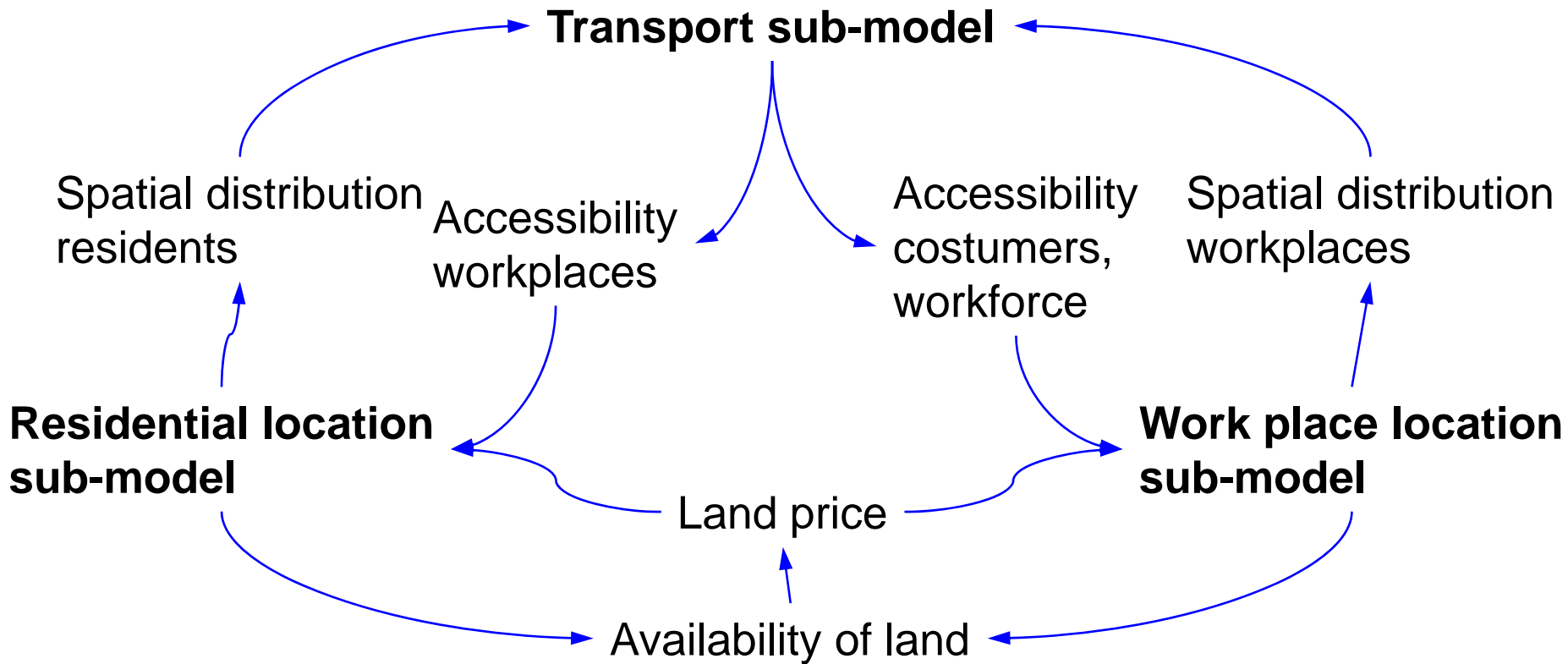
# The dynamic land use & transport interaction model MARS

- Works on a rather high spatial aggregation.
- Includes feedback loops between land use and transport systems.
- Includes the relevant regional means of transport.
- Deterministic in each iteration but it's markets are not necessarily in equilibrium.
- Designed to identify best performing land use and transport strategies.
- As transparent as possible („White box“).

# MARS – Overall structure



# Sub-models, basic structure



## Reference:

P. Pfaffenbichler, G. Emberger, S. Shepherd: "The integrated dynamic land use and transport model MARS"; XIV Congreso Panamericano de Ingeniería de Tránsito y Transporte, Las Palmas de Gran Canaria. 2006.

# Changes made in DISTILLATE

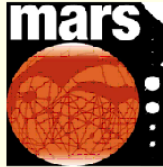
- Heavy Rail model incorporated for urban stations in Leeds
- Congestion added to the off-peak
- Quality factors for bus corridors
- Representation of increased parking search time due to parking capacity
- Over crowding on public transport
- Add awareness campaigns as a policy instrument
- Improve the flight simulator front-end
- Link output to the dynamic GIS software Animap

**Reference:**

S. Shepherd, J. Shires, P. Pfaffenbichler, G. Emberger: "Improving the capabilities and use of strategic decision making tools"; 11th World Conference on Transport Research (WCTR), University of California, Berkeley, CA/USA. 2007.

# MARS – Starting screen

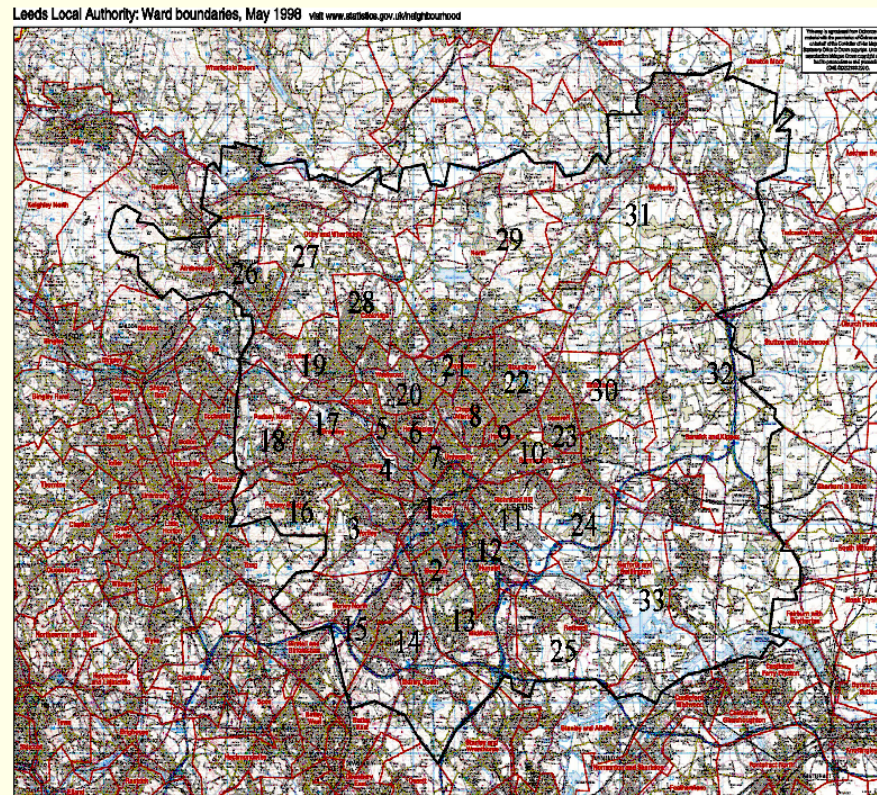
Vensim Application Environment



## M A R S

### Metropolitan Activity Relocation Simulator

#### L E E D S Case Study



Copyright 2007

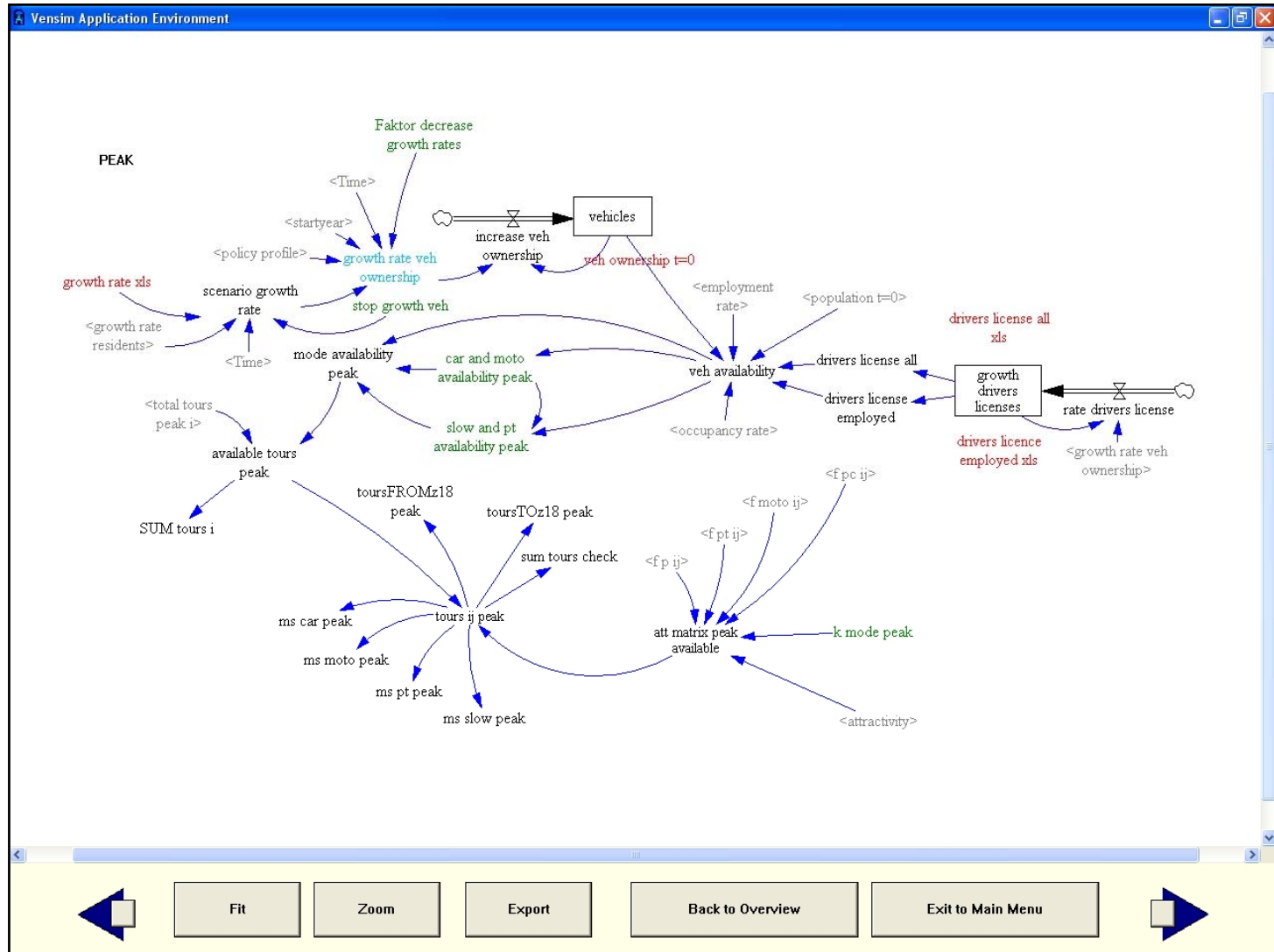
Institute for Transport Planning and  
Traffic Engineering

Vienna University of Technology

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# MARS – Review structure





# MARS – input screen

Vensim Application Environment

## Transport Policies

Start Value / Start Year

End Value / End Year

### Tele Work

Slider control for Tele Work parameter, range 0 to 5.

+0 Tele Work +100 [%]

### Public Transport

Slider control for PT Awareness -marketing campaigns On/Off, range 0 to 5.

PT Awareness -marketing campaigns On/Off

Slider control for Bus Speed peak +20 [%], range 0 to 5.

-20 Bus Speed peak +20 [%]

Slider control for Bus Speed off peak +20 [%], range 0 to 5.

-20 Bus Speed off peak +20 [%]

Slider control for Change Bus Fares peak +50 [%], range 0 to 5.

-50 Change Bus Fares peak +50 [%]

Slider control for Change Bus Fares opeak +50 [%], range 0 to 5.

-50 Change Bus Fares opeak +50 [%]

Slider control for Change Bus Freq peak +50 [%], range 0 to 5.

-50 Change Bus Freq peak +50 [%]

Slider control for Change Bus Freq off peak +50 [%], range 0 to 5.

-50 Change Bus Freq off peak +50 [%]

Slider control for Rise Parking fees (City) peak +6,500 [VND], range 0 to 20.

+0 Rise Parking fees (City) peak +6,500 [VND]

Slider control for Rise Parking fees (City) off peak +6,500 [VND], range 0 to 20.

+0 Rise Parking fees (City) off peak +6,500 [VND]

Slider control for Rail Fares opeak, range 0 to 5.

-50 Rail Fares opeak

Slider control for Rail Freq peak +100 [%], range 0 to 5.

-50 Rail Freq peak +100 [%]

Slider control for Rail Freq opeak +100 [%], range 0 to 5.

-50 Rail Freq opeak +100 [%]

### Car

Slider control for Cordon charges peak +20 [Euro], range 0 to 5.

+0 Cordon charges peak +20 [Euro]

Slider control for Cordon charges off peak +20 [Euro], range 0 to 5.

+0 Cordon charges off peak +20 [Euro]

Slider control for Fuel Tax +100 [%], range 0 to 5.

-50 Fuel Tax +100 [%]

Slider control for Rise Parking fees (City) peak +20 [Euro], range 0 to 5.

+0 Rise Parking fees (City) peak +20 [Euro]

Slider control for Rise Parking fees (City) off peak +20 [Euro], range 0 to 5.

+0 Rise Parking fees (City) off peak +20 [Euro]

HELP

Policy Graph

Clear Runs

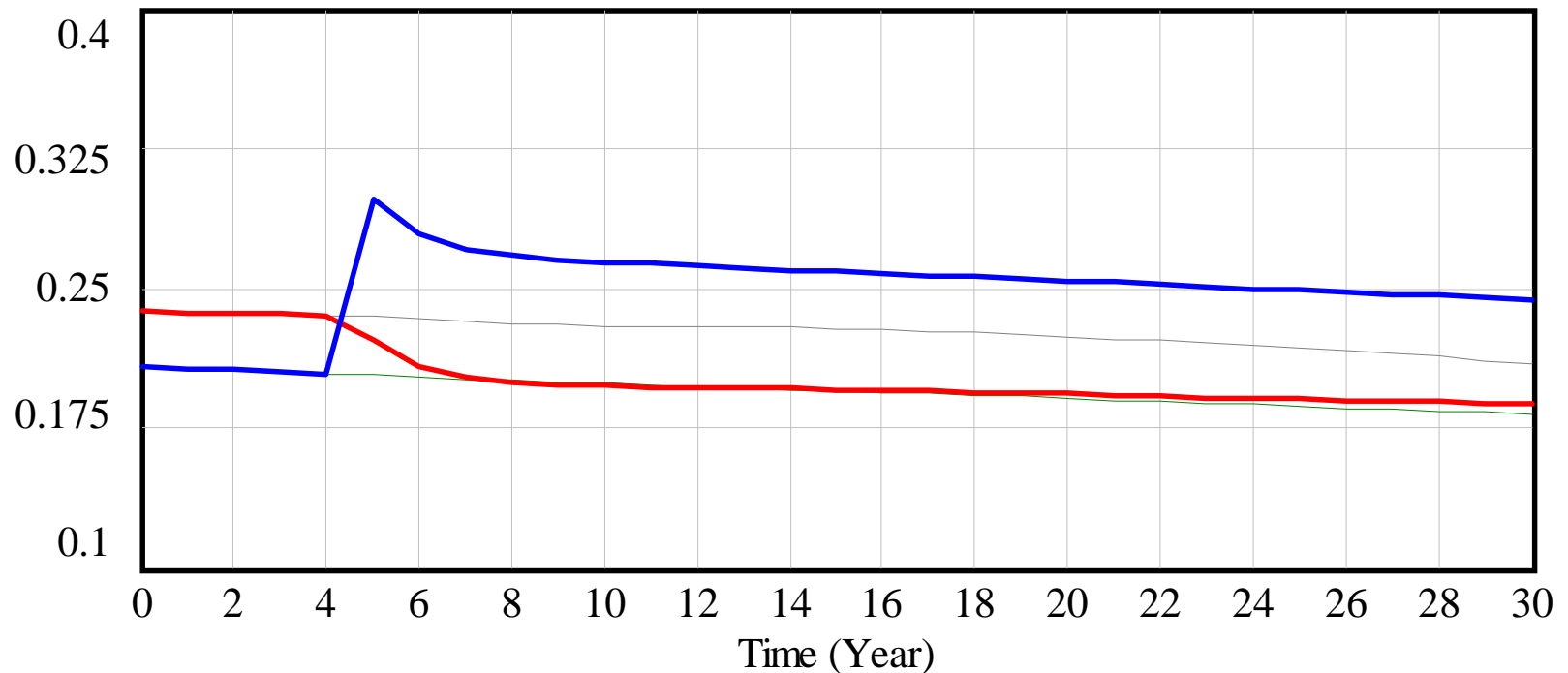
SIMULATE

Main Menu



# MARS – Output tools

Mode Share Off Peak - PT - Ped



ms pt bus opeak : Current

ms slow opeak : Current

ms pt bus opeak : Do-Nothing

ms slow opeak : Do-Nothing

